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Exhibit C

Fire/Life Safety Plan

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Fire / Life Safety Plan

For

The Forefront at Thompson's Point

(Public Events at The Depot)

7 April, 2014

Submitted To:

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Reviewed for Code Compliance
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INTRODUCTION

In connection with the major redevelopment of the area of Portland, ME known as Thon existing structure located at the southern end of the development has been stripped dowr frame of the original structure. The structure, along with the concrete flooring, is to be re new "fabric" material is to be installed on the roof framing; effectively creating an open-sided, rectangular structure that provides almost 14,000 ft^2 of covered space. The structure is open on all sides and is the functional equivalent of a large open pavilion; it is located such that it is surrounded by undeveloped, open space that occupies the southern "tip" of Thompson's Point; just under 3.5 acres. For the purposes of classification, it is considered a Type-U building. The intent for this portion of Thompson's Point, including the covered structure, is to accommodate a wide range of public events, including "pay per attendance" concerts and other similar types of events. Resulting from its original use, the structure and its surrounding area are being called "The Depot."

The Thompson's Point Development Company and its Management Team have indicated that they anticipate that the events that will be held at The Depot will generally fall into one of three categories:

1) events that are mainly located within the area of the structure itself and include no more than 1000 attendees;

2) events that may include an additional stage and production area adjacent to the structure, where the area dedicated for attendees to view the event will extend beyond the structure, but the overall attendance will be no more than 2500, and;

3) events similar to #2, but the area dedicated for attendance will be expanded to include most of the available area surrounding the structure to the east, west, and south; which would accommodate the maximum number of attendees possible. For these larger events, the area needed to support the installation of the stage and other production-related equipment will reduce the area available that can be dedicated for the viewing public. Additionally, the installation of food and beverage vendors and other supporting equipment and facilities (including toilets), will further reduce the area that can be dedicated for public access. It is estimated that for the larger events whereby site access will be controlled by fencing and gates, the available area within the planned fence location will be less than 3 acres (approx. 130,000 ft^2). When accounting for the area that will be needed to support concessions/vendors, toilets, and other security and emergency services, it is estimated that the area available to support public viewing during the larger events will be approximately 110,000 ft^2.

Due to the location of The Depot on the southern tip of Thompson's Point, the only means of egress from the site will to the north. For event scenarios 2 and 3 above, where it is anticipated that the event area will be separated from the rest of the Thompson's Point development by security fencing, it will be necessary to ensure that a sufficient number of exit gates will be available along the length of the security fence, both to the east and west of the structure / stage area, to accommodate the expected maximum number of attendees.

The terrain surrounding The Depot is generally level and should readily support access by emergency vehicles to all areas throughout the site. Although the Thompson's Point development is only provided with a single access point, the access roads within the development provide a circuitous route around the entire development such that access to The Depot area is provided from both the east and west sides of the

development. It will, however, be imperative that the main access point to the overall maintained clear anytime an event is occurring at The Depot to ensure ready acces responders at all times.

Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

EVENT MANAGEMENT AND STAFFING

The Event Management staff will have the overall responsibility for oversight and management of any event occurring at The Depot. However, the overall operational and administrative control for all events to be held at this location will be the responsibility of the Thompson's Point Management Team. Additionally, the management of each event held at this location will need to be well coordinated between the site's management and the City of Portland to ensure adequate life safety is afforded all who attend and support these events.

Both the Event and Development's Management Teams will be responsible for providing Security for all events, both inside and outside the fence, along with ensuring that the requisite Emergency Responders will be available during the event; to respond to fire protection, life safety, and medical emergencies. The Developer's General Manager will have overall responsibility for all facets of any events held at The Depot. He will be supported by an "Event Management Team" that will consist of both the Developer's Management Team and those associated with the specific event. The following represents a basic organization chart for the Event Management Team.

Should an emergency situation arise, this Team also represents the general structure for the Emergency Response Organization (ERO). However, as part of any event, the ERO will include specific individuals from the City's emergency response departments, including Police and Fire Departments. The General Manager will coordinate with City Officials to ensure that specific ERO assignments are provided for each event held at The Depot and that the ERO Command structure is well defined and promulgated prior to each event.

The Event Security Staff will consist of personnel from and/or hired by the Event Staff. The number of security personnel assigned will depend on the anticipated size (number of attendees) for each event. A general "rule of thumb", as outlined by the Life Safety Code®, is to provide at least one staff member in support of crowd control for each 100 attendees. These individuals will be specifically trained to support events such as this, including providing the necessary "crowd management" functions as outlined by the National Fire Protection Association's Life Safety Code® (NFPA 101). Throughout each event, these individuals will, at a minimum, be performing the following functions:

- Ticket takers

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Inspections Division
Approved with Conditions
Date: 06/17/14

- Entrance/Exit gate monitors
- Patron bag checks
- Stage barricade security
- Backstage security
- Perimeter roaming teams (inside & outside the fenced area)
- Emergency egress support

The Event Staff will be responsible to provide support in the areas of fire and life safety, including inspections of the site and the various facilities that will be located on site during the event. The Management Team's Director of Security & Safety will coordinate with the City's Fire Prevention Bureau to ensure that all the necessary precautions have been implemented to ensure the site is configured in a fire safe manner and that the necessary site access by responding fire department equipment is maintained. Additionally, he will be responsible for ensuring that emergency medical support personnel and equipment will be available at the site when deemed necessary; likely during the larger events. When deemed necessary to ensure the safety of the public, based on the size and type of event being held, the onsite medical personnel and equipment would likely include some or all of the following:

- Medical Team(s) [2 EMTs each],
- Paramedic(s), and/or
- ALS Ambulance stationed on site.

For any event where medical personnel are to be on site, at least one medical tent will be conspicuously located within the event area and provided with signage that identifies its use, such that patrons should note its location upon entering the site and be familiar with where to go if they are in need of minor medical attention. The level of EMS staffing will be a function of the size of each event and will be documented prior to each event.

The Director of Traffic will be coordinating the overall security around the site, along with traffic control for the surrounding streets with the City's Police Department (PPD). The PPD will dedicate the necessary police officers to support each event, depending on its size. The responsibilities of the Event's Parking Management Team will, at a minimum, include:

- Street closure and traffic control of streets surrounding the event; within the Thompson's Point development
- Patrol of the exterior perimeter of the event area and surrounding areas within the Thompson's Point development
- Assist Event Security personnel with crowd control and/or civil misconduct, as needed
- Coordinate with the Municipal law enforcement (PPD), as needed

The Depot's operational and administrative staff will assist the Event Management personnel when/as needed to support crowd control functions, along with responding to the General Manager's direction regarding the conduct of the Event's activities and providing liaison with the various individual vendors that will be located on site to ensure they adhere to all the event's fire protection and life safety requirements.

The General Manager will be responsible for ensuring that proper coordination and communications are provided with each member of the Management Team outlined in the organization chart above. All

Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

communications between the various Management Team members, as well as their supp be via portable radios. If, based on the size of an event, the City determines a portable C Center (trailer) is needed to readily dispatch and control security-related or emergency pers must activated, this trailer will be located within the event's production area. Altho supporting members may have separate dispatch centers for their respective staffs / org ERO is activated, all emergency and security-related communications are to be via a Central Command Center; whether provided by the City or the Event Management Team.

Although not to be considered part of the ERO, the General Manager will also liaise with both the local U.S. Coast Guard Command and the City of Portland's Harbor Master. Due to the nature of specific events and the location of The Depot near navigable waters, it is possible that boats will gather offshore in the immediate vicinity of the Thompson's Point to listen to concert events; either at anchor or drifting. Such "congested" boating in close proximity to the shore could result in incidents that would result in the need for a response by the maritime authorities. By ensuring that these authorities are aware of the upcoming event will allow them to prepare as they deem necessary.

HAZARDS ASSESSMENT

Due to the nature and location of the events at The Depot, the numbers and types of hazards that could potentially threaten the general health and well-being (life safety) of the staff and public at large are relatively limited. The majority of the hazards that must be addressed are those that are inherent with the operation of the event itself, including those associated with the various vendor facilities that are to be participating in the event, along with those that may arise due to severe weather events.

Fire Hazards

The fire hazards associated with this event are primarily limited to the cooking/heating facilities that are inherent with several of the food vendors that will be on site, as well as the equipment and materials associated with the two stages that are to be used at the event. In both instances, the amount of either flammable or combustible materials/liquids will be relatively limited and any fire that might occur would likely be restricted to the source of origin. To minimize the potential for a fire emergency, each food truck/trailer/tent that has cooking/heating equipment present shall also have at least one portable fire extinguisher installed. In general, these extinguishers should be the type that is intended to extinguish a range of fires and of sufficient size to have a reasonable chance of extinguishment; such as a type 2A:10BC. If a deep fat fryer is being used, an additional, type K (wet chemical) extinguisher is to be provided. Additionally, a minimum separation distance of at least 10 feet should be maintained between any food trucks/trailers/tents that have cooking equipment and any other structure. A minimum of two (2) portable fire extinguishers are to be located at each of the stage areas. If any of the vendors will be using a portable propane tank as a fuel source, this fact must be brought to the attention of the event's Director of Operations and Director of Security & Safety, who will then ensure that emergency responders will have knowledge that this hazard exists and can take the appropriate actions; both in terms of firefighting and public safety.

Given that The Depot's roof structure is to be covered by a fabric material, no use of pyrotechnics within or adjacent to this structure will be allowed. If pyrotechnics, including fireworks, are to be used as part of an event, this will require special approval by the City and the General Manager will ensure that the location of

RESURGAM CITY OF PORTLAND, MAINE
Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

any pyrotechnics will be adequately remote from the structure and installed such that th significant fire hazard to the structure and personnel. A general rule of thumb is to provide (75 ft) of separation between any pyrotechnics and the public, along with any combustibl pyrotechnics must be aimed away from the public area; toward areas where the publ exposed to the "fall out." Equally, the wind direction and speed must be monitored. If the toward the public viewing areas, additional separation between the pyrotechnics launch point and the public may be needed. The General Manager, with input from the PFD, shall make the final determination if conditions are conducive for the safe use of any pyrotechnics.

Medical Hazards

Although the potential exists for medical casualties to occur at events such as this, historically the majority tend to be minor in nature, such as cuts from broken glass or can pull rings or a variety of sprained muscles or ligaments. However, due to the nature of the planned events, along with the likely diversity in the age of the crowd and the potential for hot, humid weather, a wide range of other potential casualties should be anticipated. At a minimum, these should include;

- Heat stroke, dehydration
- Injuries from missile hazards, such as bottles and cans
- Fainting and exhaustion
- Trampling or crushing from crowd pressure
- "Crowd surfing" or "stage diving"
- Respiratory issues
- Age-related illnesses
- Complications from the use of illicit drugs or alcohol abuse
- Epilepsy attack resulting from strobe lighting

All injuries or medical emergencies are to be immediately reported to the Director of Security & Safety, such that site medical personnel can be dispatched to the location of the injured person. If the injured person is not ambulatory, measures will be implemented to move that individual to the medical tent for further evaluation, treatment, and possible transport to a local hospital.

Although the onsite vendors may be selling bottled water, the General Manager shall be monitoring the heat index for any events scheduled to occur during periods when ambient temperatures are expected to elevated, to assess if the environmental conditions warrant the need to implement additional measures to prevent the mass onset of heat stroke and/or dehydration amongst the general public. Preventative measures may include the installation of a cooling/misting within the event area, along with having publically-accessible water fountains located within the event area. However, if conditions warrant, additional bottled water should be available to provide to the public, free of charge, as a preventative measure to mitigate the possible onset of multiple cases of dehydration.

The onsite medical personnel will be monitoring the crowd throughout the event to assist in the early identification/notification of, and response to, any medical issues that may arise.

Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

Severe/Adverse Weather Hazards

In general, the two weather hazards that represent the greatest likelihood of occurrence du location are lightning and high wind events, which could include both hurricanes and tor can both cause severe injury or death if an individual(s) is (are) struck, or can be the source if a structure or equipment is struck.

Given the nature of weather events that involve either hurricanes or other storms that can spawn tornados, it is unlikely that significant warning from the National Weather Service would not be provided for such weather circumstances well in advance of the event start time. However, during the summer months, it is not unusual for rapidly developing thunder storms to occur. Although the event will not be cancelled or postponed for a "rain only" event, such thunder storms can also involve both lighting and high winds.

The Director of Operations shall ensure that the local area weather is being routinely monitored by the event staff. Should adverse weather, such as thunderstorms, be identified within the general northern New England region, the frequency at which the weather is being reviewed shall be increased; especially if the storms include the potential for lightning and/or high winds and are being forecasted as having a future impact on the greater Portland area. Should any storms involving high winds and/or lighting be forecasted as moving into the greater Portland area, the Director of Operations, with support from the Director of Traffic, shall implement an evacuation of the event site prior to the leading edge of any such storm formation approaching to within 15 miles of the site. This distance may be modified depending on the speed at which the storm is moving, but a minimum of 30 minutes should be provided prior to the weather beginning to deteriorate to allow site evacuation and to provide patrons sufficient time to reach a safe location. Depending on the timing of the storm's arrival and its expected duration, the Director of Operations will make a determination as to whether the event is to be cancelled at the time of evacuation or postponed until the severe weather is clear of the area and conditions are safe to resume the event.

When only high winds are predicted, with or without a rain event, it may not be necessary to evacuate the site, but actions must still be implemented to protect the public from potential missile hazards, which may include suspending the event operations. The Director of Operations, with support from the Director of Security & Safety, shall ensure that all vendors take appropriate actions to secure any materials, equipment, tents, etc. that are not designed to resist high winds; such as sustained or wind gusts at or exceeding 25 to 30 mph. The specific wind-load limitations, as determined by the appropriate professional(s) (such as a professional engineer or manufacturer's representative), associated with the stage and its associated equipment shall be provided to the Director of Operations. This value, with a minimum of an applied 10% safety factor, shall be used as the "metric" to determine when the stage operations must be halted due to high winds.

Chemical Exposure Hazards

It is not anticipated that any toxic materials will be used to support any event at The Depot. Equally, with the conversion of the Thompson's Point area from one that was industrial in nature to one that will now focus on business and residential uses, it is not anticipated that The Depot would be impacted by any activity associated within the adjacent buildings. Portland's Jetport and a petroleum storage depot are located approximately one half mile or so to the southwest and southeast, respectively, just across the Fore River from The Depot. The potential exists that an accident could occur at either of these facilities that could have

Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

an impact on personnel at The Depot, depending on prevailing winds. Should an accider these sites that might involve the development of a "smoke" plume that contained toxic or is possible that event participants could be exposed if the fumes migrated toward the even the Department of Transportation (DoT) guidelines recommend that should an event such areas downwind of the accident site be evacuated for a distance of 1.3 miles wide by 2 mi an fire/explosion accident occur at either the Jetport or Fuel Storage Depot occur that involved the release of fumes within a smoke plume/cloud and the wind direction is toward Thompson's Point, it would be necessary to evacuate the event.

There are no specific preventative measures that can implemented by the Event Management Team to alleviate or minimize the risk of exposure to potential toxic/noxious fumes from an accident at an adjacent area. However, the Director of Operations shall coordinate with City Officials to ensure that they are aware that the event will be occurring and to request immediate notification should an accident occur at either of these adjacent sites. Upon notification of an accident at one of these sites, the Director of Operations will make a determination as to whether an evacuation is needed or not.

External Threats

Although it is considered as highly unlikely, the potential always exists that an event such as those planned for The Depot could be targeted for an external threat, such a s bomb threat. The Director of Security & Safety will be monitoring all items brought on site in an effort to detect any potentially dangerous items. Should a specific threat to the event and its occupants be received, this information shall be immediately relayed to the Director of Operations and General Manager who will coordinate with City representatives to determine the appropriate course of action. All efforts will be directed toward ensuring the safety of all the event participants, both the general public and event staff.

LIFE SAFETY

At an event such as this, the primary life safety concern is that of providing adequate means of egress should an evacuation of the site be required. As such, the primary code for reference to support the development of the adequate means of egress is the National Fire Protection Association's *Life Safety Code*®, NFPA 101. In general, most of the life safety requirements outlined in NFPA 101 do not readily apply to an outdoor venue, including most that pertain to providing adequate means of egress. However, it is common practice to utilize the factors within NFPA 101 (Chapter 7) for calculating occupant loading and determining the number and size of exits for enclosed outdoor venues. Although it is likely that such an approach provides "conservative" results, in terms of the means of egress, no other data exist that have been widely accepted as being valid for such an evaluation.

In general, the enclosed venue of an event at The Depot is to be treated as an "Assembly Occupancy" as defined by NFPA 101. During the larger events that will have the maximum occupancy by the public, the main area for the event (not inclusive of the stage and other areas dedicated to production equipment) encompasses just under 130,000 ft2, which is to be located south of the boundary fences and accessible to the general public. After a reduction in available area is made for food and beverage trucks/trailers/tents and other administrative uses, it is estimated the maximum area available for use by the public will be approximately 110,000 ft2. Based on the occupant loading requirements outlined in the NFPA 101 for an outdoor event such as this, the maximum number of attendees (paying public) would be approximately

RESURGAM, CITY OF PORTLAND, MAINE
Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

15,700; using an occupant load factor of 7 ft^2/person. However, any event that would be ex 6000 persons is required by this code to have a life safety evaluation performed that spec all aspects of that particular event, including how adequate egress is to be provided in emergency. The requirement to have an event-specific life safety evaluation is not requi that provides at least 15 ft^2/person within the public area. In this instance, the use of th loading factor would allow for a maximum occupant load of approximately 7300 persons. For this reason, the attendance at any event held at The Depot will be limited to no more than this maximum value. Any event where this value may be exceeded will require the development of a Life Safety Evaluation, which will be submitted to the City of Portland for review and concurrence.

The capacity of the available means of egress will be a function of the total number of attendees expected at each event. Currently, the planned events at The Depot have been defined by maximum (public) attendance of 1000, 2500, and 7300. NFPA 101 uses an exit capacity factor of 0.2 inches / person to determine the total width of exits that must be provided to ensure adequate means of egress are available from each event.

NFPA 101, Section 12.2.4.4, also includes requirements for the number of available exits for fenced outdoor assembly areas, based on the number of persons expected to be present. Although it is required that any enclosed area be provided with a minimum of two widely separated means of egress (exits), for any enclosed area with an occupant load that exceeds 6000, the area must be provided with a minimum of three (3) widely separated means of egress. However, given that access/egress to/from this site is limited to only the northern boundary, it is planned that all events at The Depot will be provided with a minimum of three (3) separate exits to better ensure that an expeditious and orderly evacuation will be possible if the need arises. The following table provides a summary on the minimum exit requirements for each event, based on having three (3) available exits:

Maximum Attendance	Minimum Number of Exits	Minimum Total of "Clear" Exit Width [in. (ft.)]	Average "Clear" Width per Exit (ft.)
1000	3	200 (17)	5.5
2500	3	500 (42)	14
7300	3	1460 (122)	41

The general arrangements for the planned exits for all events are depicted on Attachments 1 and 2; *Event Plans for Special Events*. These two documents indicate how events at The Depot are to be generally configured, including depicting the paths for access by emergency responders and for exiting by the public.

The maximum occupant load for any event that is to be contained within a secured area will be controlled by available ticket sales. Although this number does not include the event staff that may also be within the fenced enclosure that is open to the general public, sufficient egress capacity will be provided for all occupants within this area of the event, general public and staff included. Based on the proposed layout for events that will be located within a "fenced" area, at least three (3) separate exit locations will be provided that will be available / accessible to general public;

Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

1. The main site entrance (ticketing) at the east/central side of the site (multiple openings),
2. At the far east end of the fence, and
3. At the far west end of the fence.

The exit gate located at the far east end of the fence will also be designed to accomn emergency vehicles; providing at least 20 ft. of clearance. A second gate to be used for em access will also be located at the western side of the fence line, adjacent to the emergency exit gate for personnel.

All exits will be prominently marked to indicate that they are an exit from the site and shall be provided with adequate lighting. Lighting, including the use of portable lighting units (towers), will be provided throughout the event site to provide lighting of not only the exits, but the general areas where the public is to be located. Each of the lighting towers is provided with its own means of power (electric generator). The lighting towers are to be located such that the loss of any single unit will not result in the total loss of ambient light within any single portion of the public area that would detrimentally impact the ability to safely egress the site (perform way-finding). Should any of the general lighting for the public area(s) be provided by a source that does not have a dedicated power source, an emergency backup power source is to be provided for those lights.

A public announcing (PA) system is to be provided that ensures any general or emergency announcements can be clearly heard / understood from all areas within the public portion of the event. This system is to be provided with an emergency (back up) power source to ensure that the system remains operational if the normal power source is lost. This system will be essential in providing effective and timely communications with the general public should an emergency situation arise.

EMERGENCY RESPONSE

Should an emergency situation arise, the Event Management organization that is outlined above will become the command structure for the Emergency Response Organization (ERO). All members of the ERO will then move to a common location that will become the Incident Command Center. For The Depot, a portion of the Event Administrative Trailer is to be used to support the requirements of the Incident Command. The General Manager is to become the Incident Commander, with all other members of the ERO providing input and expertise within their respective areas; security (crowd control), law enforcement and traffic control, medical, and fire. Based on the nature and severity of the emergency situation, the Incident Command will determine if a site evacuation is warranted.

If a site evacuation is warranted, the Directors of Security & Safety and Traffic will be directed to begin to move all occupants to the nearest exit from the site and provide additional instructions regarding movement away from the site to safer locations. Where shuttle buses are used to “ferry” personnel to/from the event, the Director of Traffic will immediately commence shuttle operation.

Depending on the nature of the event, the Incident Command may also determine that it is necessary to contact the maritime authorities to inform them of the emergency situation, such that this can be relayed to any boaters that are located immediately offshore and could be impacted by the situation.

RESURGAM CITY OF PORTLAND, MAINE
Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

Severe Weather Emergency

An emergency due to the approach of severe weather will be initiated subsequent to Operations making a determination that the onset of a severe weather event is imminent. ERO will be activated. Depending on the type and nature of the severe weather, the site m Should the emergency only involve high winds, the Incident Command will direct Operations to discontinue all operations on the stage(s) and to direct his staff to take the necessary measures to secure each from the effects of high wind forces. Additionally, any of the ticket, medical, or vendor tents that cannot withstand the expected wind velocities are to be immediately disassembled and placed in a safe configuration. Equally, all vendors will be notified to secure their trucks and trailers as necessary, such that they do not represent a source for potential missile hazards.

If the weather emergency is such that the site must be evacuated to ensure the safety of the occupants, such as the approach of a thunder storm involving lightning, the evacuation shall begin at least 30 minutes prior to the expected arrival of the severe weather. It is estimated that a minimum of 15 to 20 minutes, from the time of the announcement, will be needed to safely evacuate the event site via the existing exits; whereby the public will be directed to their vehicles (parking lots) or to pick-up locations for shuttle buses. The event staff will direct the public to remain within designated walking lanes such that they will not impede arriving emergency responders. For the smaller events (≤ 1000 attendees), whereby no fencing or gates will be installed, the time to evacuate the site will likely be quicker. It is incumbent upon the Event Security staff to ensure that all exits (gates) are immediately opened upon notification that an emergency situation exists. The Security Staff are to direct the public in a manner that distributes the site occupants among all available exits; thereby minimizing the potential for a significant "backlog" at any single exit.

Any severe weather event, such as extreme temperatures, that result in the potential for medical casualties will be addressed in the *Medical Emergency* section below.

Fire Emergency

Localized fires that can be extinguished using a portable extinguisher shall be reported to the Directors of Operations and Security & Safety, but shall not be considered an "emergency", thereby not requiring the ERO to be activated. However, any fire that develops beyond the point that it cannot be extinguished with the available portable extinguisher shall be deemed to represent an emergency. The Incident Command will immediately notify the Fire Department and take any measures necessary to prevent or minimize the spread of fire beyond the source of origin. All requests for offsite assistance from the PFD will be via the Director of Security & Safety.

The Event Security staff will immediately move all personnel away from the fire area. The Incident Command will advise all emergency responders of the nature of the fire event; especially if compressed flammable gas storage tanks may be involved.

The severity and location of the fire event will dictate the need to postpone or cancel the event activities. The PPD and Event Security will ensure that the access route to the fire area by any responding emergency vehicles remains clear. Should the fire emergency warrant the need to evacuate the site, all occupants will be directed by the Event Security toward the exits that are remote from the fire emergency.

RESURGAM CITY OF PORTLAND, MAINE
Reviewed for Code Compliance
Inspections Division
Approved with Conditions
Date: 06/17/14

Medical Emergency

It is anticipated that most of the medical situations, even "emergencies", will primarily individual, or possibly several, for any one situation. For such instances, it is not anticipate necessary to activate the ERO. These "limited" emergencies will be coordinated by the Di & Safety and the Medical Lead assigned for the event. Input from the rest of the Event M would be on an "as requested" basis. Such medical emergencies would be handled in a manner that should have a minimal impact on the overall event activities. If Medical staff are onsite during the event, they will determine the necessary course of action, in terms of treatment, and implement the necessary actions; including transport to a local hospital.

Should the emergency involve the need to transport a patient from within the site, the Event Security will assist the Medical staff in crowd control, keeping the area around the patient(s) clear and providing a path for any needed transport vehicle.

Should a medical emergency arise that involves large numbers of persons, such as multiple cases of heat stress, dehydration, etc., the General Manager will direct the initiation of the ERO. The ERO staff will evaluate the situation based on input from the Medical Lead and take the necessary measures to protect the health of the public. If the emergency is determined to be "wide spread" in nature and beyond the capabilities of the event staff and onsite equipment to mitigate the risk(s), then the Incident Command may elect to cancel further event activities and evacuate the site.

Bomb / Terrorist Threat

Should notice of a bomb or other similar threat that could result in wide-spread damage and/or mass casualties be received by the General Manager and/or the Director of Security & Safety, including a PPD representative, the ERO will be immediately activated. The Incident Command will direct the Security Staff to take the necessary actions and to liaise with the PPD to initiate their specific threat protocol/actions. Should the determination be made that the site be evacuated, the Incident Command will direct the Director of Operations to cease all event operations and a general announcement would be made over the PA system to facilitate the orderly evacuation of the site. All Security and Traffic staff will be used to support the evacuation process, directing the crowd in whatever direction is indicated by the PPD.