



Maine Medical Center
MaineHealth

September 8, 2013

Suzanne McCormick
President and CEO
c/o Valery Yates
United Way of Greater Portland
One Canal Plaza, Suite 300
Portland, Maine 04112

Re: Banner/Annual Giving Campaign

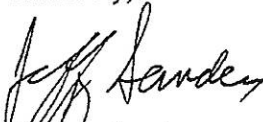
Dear Ms. McCormick,

The United Way of Greater Portland is an essential part of our community and the annual campaign plays an important role in the health and well-being of the people of Portland. The United Way LIVE UNITED annual campaign raises significant funds that improve the lives of our community.

Maine Medical Center is happy, again this year, to provide a location on its Bramhall campus, for a banner which encourages public participation in your campaign. We fully support the United Way's application to the City of Portland to hang a temporary banner on this location during the fall of 2013 and under separate cover will provide to you a license to do so.

Please let me know if I may be of further assistance.

Sincerely,



Jeffrey Sanders

Executive Vice President and Chief Operating Officer