						PE	RMIT	SUL		
City of Portland, 389 Congress Stree		_			.	mit No: 02-0169	Issue Date APR	9 reno	CBL: 038 C01	4001
Location of Construction	:	Owner Name:			Owner	Address	OF DOD	TI A	Phone:	
8 Cotton St		Pepperell Com	ımon Ll	c	18 Pe	Address TY	OF POF	<u> </u>	NU	
Business Name:		Contractor Name	:		Contra	ictor Address	:		Phone	
n/a		Thompson, Ri-	ck		Portland				2072828790	
Lessee/Buyer's Name		Phone:			Permit Type:					Zone: 2
n/a		n/a	n/a			rations - Co	mmercial		Di	
Past Use: Proposed User			-	Permit Fee: Cost of Work:		k:	CEO District:]db7er		
Commercial / Vacan prior use restaurant.	t for 6 months;	Restaurant 100 wall and new s	taircase	to exit	FIRE	\$58.00 DEPT :	\$5,00 Approved Denied	INSPE Use G	CCTION:	Type: 3C
Proposed Project Descri	otion:			use	-				3/39	X
Build 26' wall and no		xit.			Signati PEDES	ure: 1	My 7 IVITIES DIST	Signat		pa 0
					Action Signat		oved App	proved w	v/Conditions Date:	Denied
Permit Taken By:	Date A	applied For:				,	g Approva	al		
gg	I	27/2002				ZJOHH	g white.	41		
1. This permit appl	lication does no	t preclude the	Spe	cial Zone or Revie	ws	Zon	ing Appeal		Historio Prese	ervation
Applicant(s) fro Federal Rules.		-	☐ Sh	oreland MA		☐ Varian	ce		Not in Distric	t or Landmark
2. Building permits septic or electric		plumbing,	☐ Wetland			Miscellaneous			Does Not Require Revie	
3. Building permits within six (6) me	s are void if wor		☐ Fi	ood Zone			ional Use		Requires Revi	iew
False information permit and stop	-	e a building	☐ Su	bdivision		Interpr	etation		Approved	
			☐ Si	te Plan		Approv	ved		Approved w/C	Conditions
			Maj [Minor MM	7 m	Denico	2		Denied A.	3/402
			Date:	Williams Stand	3/6	Date		I	Date: DA	8/12/0
I hereby certify that I I have been authorize jurisdiction. In additional shall have the authoric such permit.	d by the owner on, if a permit f	to make this appl for work describe	med proication a	as his authorized application is is	ne prop d agent ssued, l	and I agree I certify that	to conform t the code of	to all a ficial's	applicable laws of authorized representations.	of this esentative
SIGNATURE OF APPLIC	CANT			ADDRES	S	-	DATE	3	PHO	NE

REQUEST ADDE INFO 3/15/02

4/4/02 - Farming completed with no issues been-Stains not finished will return to check Them. Jon M

	Zoning		Approved with	300		Marge Schmucka
8 : : 8	Cotton Street					03/06/2002
20						
L						02/28/2002
						02/20/2002
		Ma	rge Schmuckal		03/06/2002	
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This permit is before startin	s being approved	on the basis of	plans submitted	d. Any deviations	shall require a	separate approval
C	mits shall be requ	ired for any ne	w signage.		nie word was en deutsche George	
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Separate per						
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The allowable	nt. Such a use wo	uld require a cl	hange of use per	use. THIS IS NOT	considered a val thru the Cit	drinking (bar) y Clerk's office for

00169

All Purpose Building Permit Application

If you or the property owner owes real estate or personal property taxes or user charges on any property within the City, payment arrangements must be made before permits of any kind are accepted.

Location/Address of Construction: (0	Cotton		Portland	le.	04101	
Total Square Footage of Proposed Structu 260	re	Square Foot	•			
Tax Assessor's Chart, Block & Lot Chart# Block# Lot#	Owner:	Mark Jordan Telephone: 883-9				
Lessee/Buyer's Name (If Applicable) Jeff. Lity Lonce Meder	Applicant r telephone:	10 willer	s Lac	Cost Of Work: \$_ Fee: \$	5000 58,00	
Current use: Empty If the location is currently vacant, what was Approximately how long has it been vaca Proposed use: Restanted Project description: Black Do Wall to Contractor's name, address & telephone:	nt: 6 m	enths Slats		otton	Street")	
Who should we contact when the permit i Mailing address: 10 College L Portland Me We will contact you by phone when the p review the requirements before starting an and a \$100.00 fee if any work starts before	0410 7 ermit is read ny work, with	y. You must c a Plan Reviev	come in and wer. A stop v	work order	e permit and will be issued	

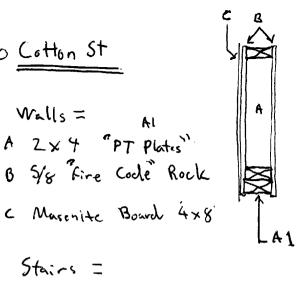
IF THE REQUIRED INFORMATION IS NOT INCLUDED IN THE SUBMISSIONS THE PERMIT WILL BE AUTOMATICALLY DENIED AT THE DISCRETION OF THE BUILDING/PLANNING DEPARTMENT, WE MAY REQUIRE ADDITIONAL INFORMATION IN ORDER TO APROVE THIS PERMIT.

I hereby certify that I am the Owner of record of the named property, or that the owner of record authorizes the proposed work and that I have been authorized by the owner to make this application as his/her authorized agent. I agree to conform to all applicable laws of this jurisdiction. In addition, if a permit for work described in this application is issued, I certify that the Code Official's authorized representative shall have the authority to enter all areas covered by this permit at any reasonable hour to enforce the provisions of the codes applicable to this permit.

Signature of applicant:	1/1/	m	Date:	2/27/0	DEPT. OF BUILDING PISCECTION
					Summer of the state of the stat

This is NOT a permit, you may not commence ANY work until the permit is issued.

If you are in a Historic District you may be subject to additional permitting and receive the meaning Department on the 4th floor of City Hall



Stairs =

7/2 × 11 Rise/Tread

voall hung "Railing's"

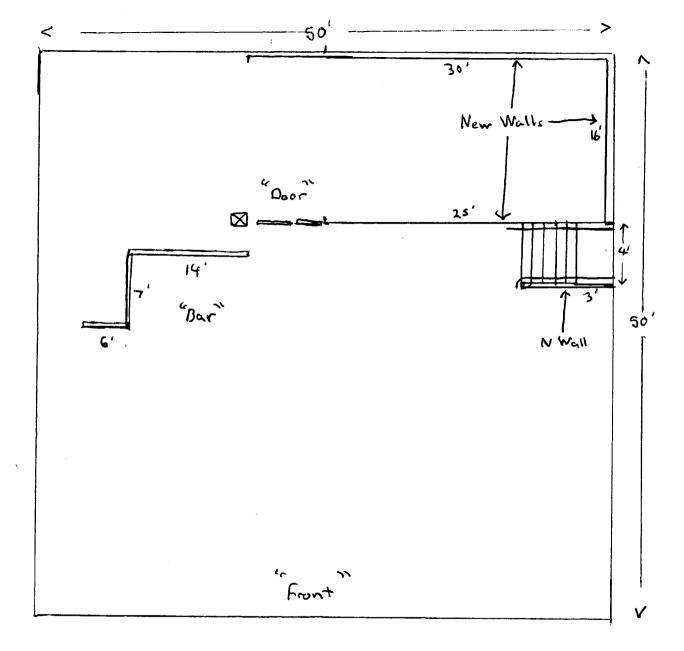
3' × 4' Plat born

3'

From: Seff Lilly

Regardiz: ID Cotton St.

These are the plan for the new stars + wall from Rick Thompson. I can be reached at 671-2763



BUSINESS PLAN

Rivalries, L.L.C. dba Rivalries 10 Cotton Street Portland, Maine 04101

Company Description:

The business will be a 120 plus seat, two-floor restaurant located at 10 Cotton Street in Portland, Maine. The image will portray a slightly upscale yet casual sports themed dining establishment. The restaurant will be tastefully decorated with memorabilia and classic photos while maintaining the rustic appeal of the Old Port. The menu will consist of simple, classic sandwiches and entrees utilizing fresh, quality ingredients prepared in a consistent manner.

Management:

This business will be a corporation with equal shares divided between Jeffrey Libby and Lance Meader. The two will also manage and operate the business on a day-to-day basis.

Jeffrey Libby will be the primary financial backer of the business. He is a graduate of the University of Maine at Orono with a B.A. Degree in Finance. Jeff is a retired professional hockey player from the New York Islanders and former standout at the University of Maine who brings an obvious sports influence to the company. His attention to figures and details will be necessary to the success of the business.

Lance Meader brings his knowledge and understanding of the restaurant business to the company. He is a former college athlete and graduate of the University of Maine at Farmington with a B.A. Degree in Business/Economics. He is also the son of a college basketball and baseball coach of 30 years who is well known and respected throughout New England. Lance has been working in the restaurant business for 13 years, spending the last 4 ½ years at the Harraseeket Inn in Freeport, Maine. The Harraseeket Inn is a four diamond, 93-room country inn with two separate 110 seat restaurants and an upscale banquet facility with combined annual sales in excess of \$7 million. After cooking in all outlets for his first six months, Lance was promoted to Tavern Manager. Within the next six months he was promoted to Director of Purchasing for the entire property, which he has been doing for the past 3 ½ years. His area of expertise is in providing a superior product and service while controlling inventory and costs. He also serves on the Inn's management team that oversees the overall operation of the company. During his tenure of purchasing, the company's gross profit and net income have dramatically increased on a yearly basis. Also key to this business are his strong, established relationships within the restaurant industry with vendors, contacts, and potential employees.

Location:

The restaurant is located on 10 Cotton Street, which is less than a block from the Cumberland County Civic Center and Portland's historic Old Port. The space recently housed another restaurant, leaving an optimal business transition. Although the previous equipment has been removed, all of the necessary outlets and energy sources remain intact and can be reused in the new, more efficient kitchen design. The interior structure of the building reflects and compliments the feel of the traditional Old Port. Therefore, remodeling tasks outside of the kitchen will be simply cosmetic.

This business will be set in a very desirable location. From a sports theme perspective, it is located a block away from the largest sports arena in the state of Maine. There is no other true sports related restaurant within a several mile radius. The location is highly visible and easily accessible with the possibility of private parking being available (which is nonexistent in the cluster of businesses in the heart of the Old Port). The several large, surrounding office buildings as well as thousands of daytime tourists should make our lunchtime and an early dinner crowd business thrive. It is also a block from Portland's Old Port that attracts many local and visiting diners seeking various forms of dining experiences. Since many of the area restaurants have become so expensive and sometimes intimidating to the average diner, most of these people are choosing to eat at the abundance of chain restaurants by the Maine Mall in South Portland. We are trying to bring these middle income families back into Portland in support of small, local business.

Products and Related Services:

The restaurant will serve reasonably priced, consistently prepared dishes that appeal to the tastes of most people. The food will be prepared using fresh ingredients and done primarily from scratch. Service will be performed in a friendly and professional manner exceeding the expectations of the "typical" casual restaurant. A vast array of sporting events will be shown through more than twenty strategically placed televisions.

Menu items will include various appetizers, soups, salads, variations of classic sandwiches, burgers, steaks, local seafood, pasta, vegetarian dishes, etc. Prices will range from \$4 to \$7 for starters and \$6 - \$19 for sandwiches and entrees. A full bar on the first floor will service the needs of both dining areas.

The hours of operation will be Sunday through Thursday from 11:30 a.m. to 10:00 p.m. for food and 11:30 a.m. to 11:00 p.m. for drinks. Hours Friday and Saturday will be 11:30 a.m. to 11:00 p.m. for food and until 1:00 a.m. for drinks (times subject to change).

Inventory of food, alcohol and all other supplies and services will be purchased and controlled strictly by the owners. Costing and control systems will be implemented to meet projected profitability goals and percentages. Aiding in accomplishing these goals will be a point-of-sale computer system tracking all transactions as well as labor costs.

Great food and service coupled with cost and inventory control is vital for success in the restaurant business.

Market Summary:

The target market is not limited to sports fans alone but to anyone seeking a social, laid back dining experience. The diverse customer base includes people of all ages, income levels, race and gender.

Although there are many restaurants in the Old Port, many may not appeal to the average diner due to cost and semi-formal environments. Our business will break these barriers by offering reasonably priced cuisine in a casual yet tasteful atmosphere.

This type of business venture is not based on trends or fads. Both sports and dining out are embedded in our culture and actively enjoyed by many. Therefore, this concept offers exceptional stability from a business perspective.

Marketing Plan and Sales Strategy:

Marketing vehicles include:

- Word-of-mouth the most important marketing tool in the business
- Print media local newspapers and yellow pages
- Broadcast media radio and Internet
- Promotions major sporting events, national sports coverage, give-a-ways
- Signs on store, exterior lighting and design
- Point of sale devices wait staff up-selling, suggestive selling, employee efficiency, distributor promotions

BLUE COLD DISTRIBUTORS CORP. / PELRECO, INC.

— Proposal —

323 Pine Point Road SCARBOROUGH, MAINE 04074 FAX (207) 883-2116 ME 1-800-698-3580 (207) 885-0107

(207) 885-5576

PROPOSAL SUBMITTED TO		PHONE	DATE				
Lance Meter		772-5327	02-08-02				
STREET		JOB NAME	V2-00-02				
Cotton St.							
CITY, STATE and ZIP CODE		JOB LOCATION					
Portland, ME							
DA	TE OF PLANS		JOB PHONE				
We hereby submit specifications and estimates for:							
			1				
2- Pitco Fryers (used)	\$7	50.00 EA	\$1500.00				
1- Filler Table stainless s	teel 15" (use	ed)	50.00				
1- Vulcan six burner range	with convecti	on oven (used)					
OPTION:			The state of the s				
1- Wolf 60" range, six burn	ers, 24" flat	grill, one standa	rđ				
oven and one smaller ove			1750.00				
1- Griddle flat top manual	controls 24"	(used) 275.00					
1- Beverage Air sandwich un	it 48" M#Sur4	8-12 (used)	950.00 ✓				
1- Migali sandwich unit 45"	12 pan (used)	950.00 J				
1- Reach-In cooler single g	lass door (us	ed)	650.00 J				
1- True Freezer two half so	lid doors M#T	23F-2 (used)	ل 1050.00				
1- Norlake back bar (remote) M#BB75RSS (used)	1450.00 J				
pricing includes used refri	geration and	installation	and the state of t				
(no electrical)							
The Propose hereby to furnish ma	aterial and labor co	implete in accordance with abo	ove specifications, for the sum of:				
			dollars (\$).				
Payment to be made as follows:			,				
All material is guaranteed to be as specified. All work to be	s completed in a workmanlike	A 41					
manner according to standard practices. Any alteration or devi involving extra posts will be executed only upon written order	ation from above specifications	Authorized Signature					
charge over and above the estimate. All agreements conti	ngent upon strikes, accidents	Note: This proposal may	be				
or delays beyond our control. Owner to carry fire, tornado a Our workers are fully covered by Workman's Compensation		withdrawn by us if not accepted with					
Acceptance of Proposal — The a							
and conditions are satisfactory and are hereby acc to do the work as specified. Payment will be made		Signature					
Date of Acceptance:		Signature					

Speci	tications	Page No.	2	of	2	pages
1- True bottle cooler M#TD95-38A (used 1- Perlick bottle cooler M#B365A (used	•			\$ 95 65	0.00 0.00 \	· · · · · · · · · · · · · · · · · · ·
1- Scotsman Ice Machine air cooled M#C	M500AE-1D (use	∍đ)				
with bin M#HTB500 (used)	t the management was to be so given as a surface of a surface of the surface of t	1999 and 10 and		145	0.00	
1- Duke steamtable two bay, electric (used)	thans he take a second at the second	and the second second second second	25	0.00	J
1- Duke stematable three bay, electric	(used)	***************************************		35	0.00 1	*
1- Garland 36" charbroiler (rock) with	stand (used)			125	00.00	V
Option:	national and a contract that the state of th	**************************************				de house on the end of the plant of
1- Magi Kitchen charbroiler (radiant)	M#CM-RMB-636	(new)		222	25.00	M
1- Norlake 4x6 cooler step-in with ref	rigeration (u	sed)	and the second second	245	0.00	J
1- Norlake 8x10 walk-in cooler with re	frigeration (used)		31	50	
located outdoors	ra de del Aprigiant de la crisca partido partido de trata como con esta esta esta esta esta esta esta esta	The same strengthen to the		42 5	00.00	5
Above pricing on walk-ins include sett and piping of refrigeration lines. No				_	00	t d same as the end of the same
Customer is responsible for flashing t			_			
1- Hood 12', stainless steel, exhaust) 620	0.00	J
Pricing includes hanging the hood, duc	t work for bo	th the				
exhaust and make-up air, stainless ste	el back wall	and ansi	L1	18	50	
system (installed). Pricing does not i	nclude any el	ectrical			- Park - consequence (see a consequence of the cons	. Marie II al al ce college and the
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BLUE COLD DISTRIBUTORS CORP.	THIS PAGE BECOMES PA	RT OF AND IN CO	NFORMANCI	E WITH PRO	POSAL FOR	l:
	Job Name/No		, , , , , , , , , , , , , , , , , , ,			
Submitted by Date19		(INITIALS)	Date		19	
(IMTIALS)	Accepted by	(INITIALS)	_ Date		19	·

BLUE COLD DISTRIBUTORS CORP. / PELRECO, INC.

323 Pine Point Road SCARBOROUGH, MAINE 04074 FAX (207) 883-2116 ME 1-800-698-3580

(207) 885-0107

(207) 885-5576

PROPOSAL SUBMITTED TO								
Rivalries		PHONE 772-5327	02-21-02					
STREET		JOB NAME	02-21-02					
Cotton Street								
CITY, STATE and ZIP CODE		JOB LOCATION						
Portland, ME	DATE OF CLASS							
ANOTALEO!	DATE OF PLANS		JOB PHONE					
We hereby submit specifications and estimates for:								
55- Falcon Chairs M#R805	WS, wood saddle	seat, metal back						
square tube frame, s			\$5410.00					
434- Falcon Barstools M#R	305-2WS, wood s	addle seat, metal	2360.—					
back, square tube from	ame, standard f	inish	2915.00					
6- Falcon Tables M#2402	2, 30x30, wood	edge standard fin	ish 3175.00					
with base M#203-22,	olack wrinkle		1185.00					
7- Falcon Tables M#24022	, 36x36, wood e	dge, standard fin	ish					
with base M#203-2230 1	olack wrinkle	1695.00						
2- Falcon Tables M#24022	, 60" round, wo	od edge standard	finish					
with base M#204-36 bla	ack wrinkle		1285.00					
1- Falcon Table M#24022,	30x24, wood ed	ge, standard fini	sh					
with base M#203-22 bla	ack wrinkle		180.00					
1- Falcon Table M#24022,	30x48, wood ed	ge standard finis	h					
with base M#203-522 b			265.00					
御史 浄ropose hereby to furnish	material and labor — co	mplete in accordance with a	bove specifications, for the sum of:					
Psyment to be made as follows:			dollars (\$).					
All material is guaranteed to be as specified. All work to	o be completed in a workmanlike		\sim					
manner according to standard practices. Any alteration or involving extra gosts will be executed only upon written	deviation from above specifications	Authorized Signature	ne thereties					
charge over and above the estimate. All agreements of	ontingent upon strikes, accidents	<i>(1)</i>						
or delays beyond our control. Owner to carry fire, tomat Our workers are fully covered by Workman's Compensa		Note: This proposal ma withdrawn by us if not accepted w	ithin Thirty (30) days.					
3 1 29								
Acceptance of Proposal —								
and conditions are satisfactory and are hereby to do the work as specified. Payment will be m		Signature						
Date of Acceptance:		Signature						

Sperii	cations	Page No.	0	1 2	pages
9- Falcon Tables M#24022, 30x30 wood ed	ge, standar	d finish			Maria de Carrella, Albania
with base M#203-22-BARHEIGHT black w				\$1860.00	
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Total includes sales tax, freight, del	ivery and		The state of the s	Personal Communication of the Communication	
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BLUE COLD DISTRIBUTORS CORP.	THIS PAGE BECOMES PA				
	Accepted by		Date		
Submitted by Date 19	Accepted by		Date	19	

Lance J. Meader

59 State Street
Portland, Maine 04101
(207) 772-5327
lmeader@maine.rr.com

PROFESSIONAL EXPERIENCE:

HARRASEEKET INN, Freeport, Maine

A 93 room, AAA Four Diamond country style Inn with a 110 seat fine dining restaurant, a 110 seat casual restaurant and upscale banquet facilities that accommodate up to 300 people.

Director of Purchasing, June 1998-Present

- Purchased all food, beverages, equipment, supplies and services for the Inn.
- Designed, implemented and managed inventory and cost control systems for food and beverage operation.
- Responsible for processing invoices, recording purchases and reporting cost information to owners.
- Member of the Inn's management team that oversees the entire operation.
- Increased food and beverage gross profits by \$608,000 in first two fiscal years as purchaser by lowering COGS percentages by 4%.
- Certified by the National Restaurant Association as a Food Protection Manager.

Manager, Broad Arrow Tavern, January 1998-May 1998

- Managed a staff of 25 employees.
- Responsibilities included training new employees, scheduling, service support, bar inventory control and daily cash out procedures.

Line Cook, Maine Dining Room and Broad Arrow Tavern, June 1997-December 1997

- Cooked in all line positions including pantry, grill and sauté.
- Part of original staff that opened and planned the operation of the new Tayern.

LOBSTER TRAP RESTAURANT, Winslow, Maine

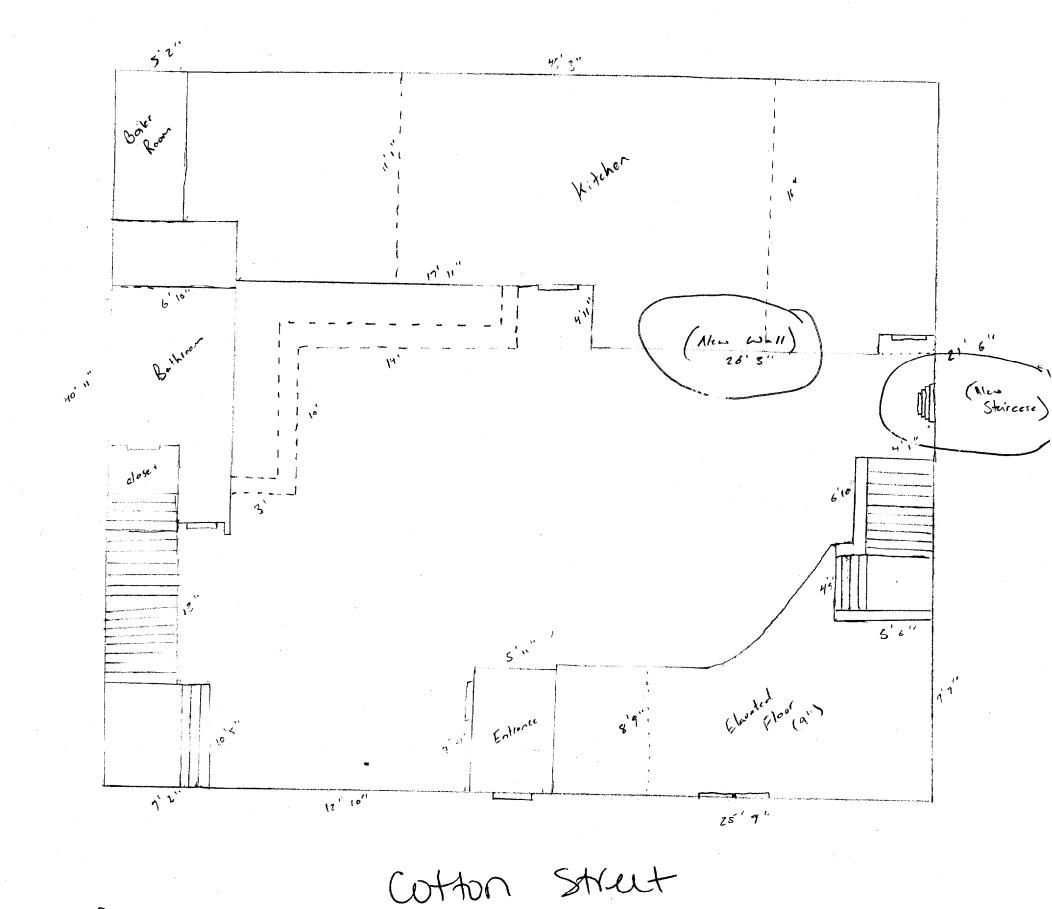
A 150 seat high-volume, fast-paced Seafood restaurant and fish market. Line Cook, 1988-1997

EDUCATION:

University of Maine at Farmington, Farmington, Maine, 1995-1997 B.A. degree in Business/Economics, May 1997 Varsity Basketball Captain and starter

Clark University, Worcester, Massachusetts, 1993-1995 Management Major Varsity Basketball starter

Bridgton Academy, North Bridgton, Maine 1992-1993 Headmaster's Award Corey Smith Memorial Award for Leadership

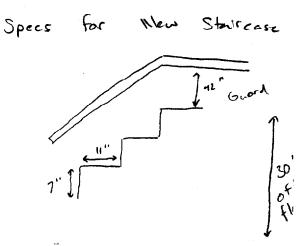


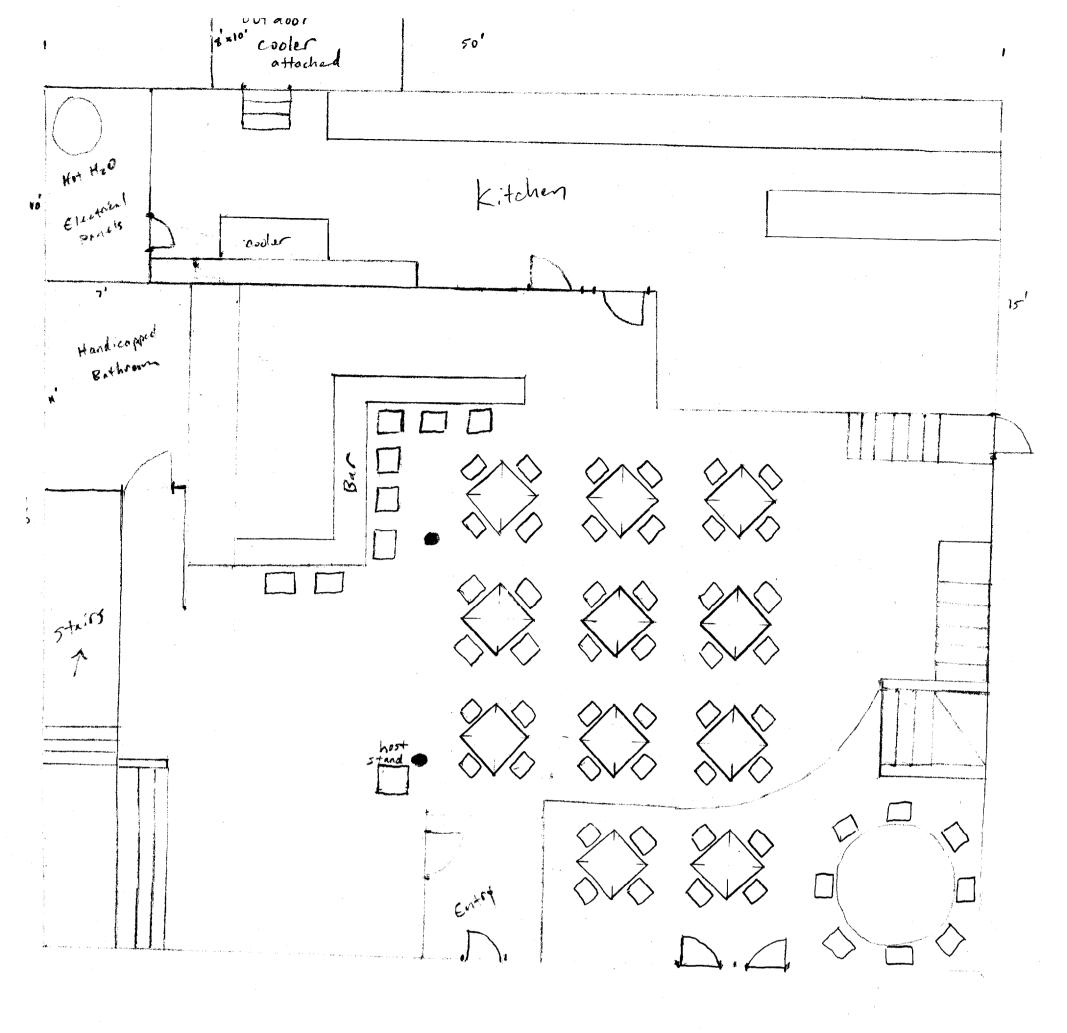
Construction Date:

We will be building a wall to enclose what once was a opin kikhen. The wall will be roughly a entrance and 10' in hight. It will include the wall will be built with 2x4's and covered with free code sheet rock. We will also be building a stairconse for he side entrance to the building, roughly 4' in legat 3' in hight and

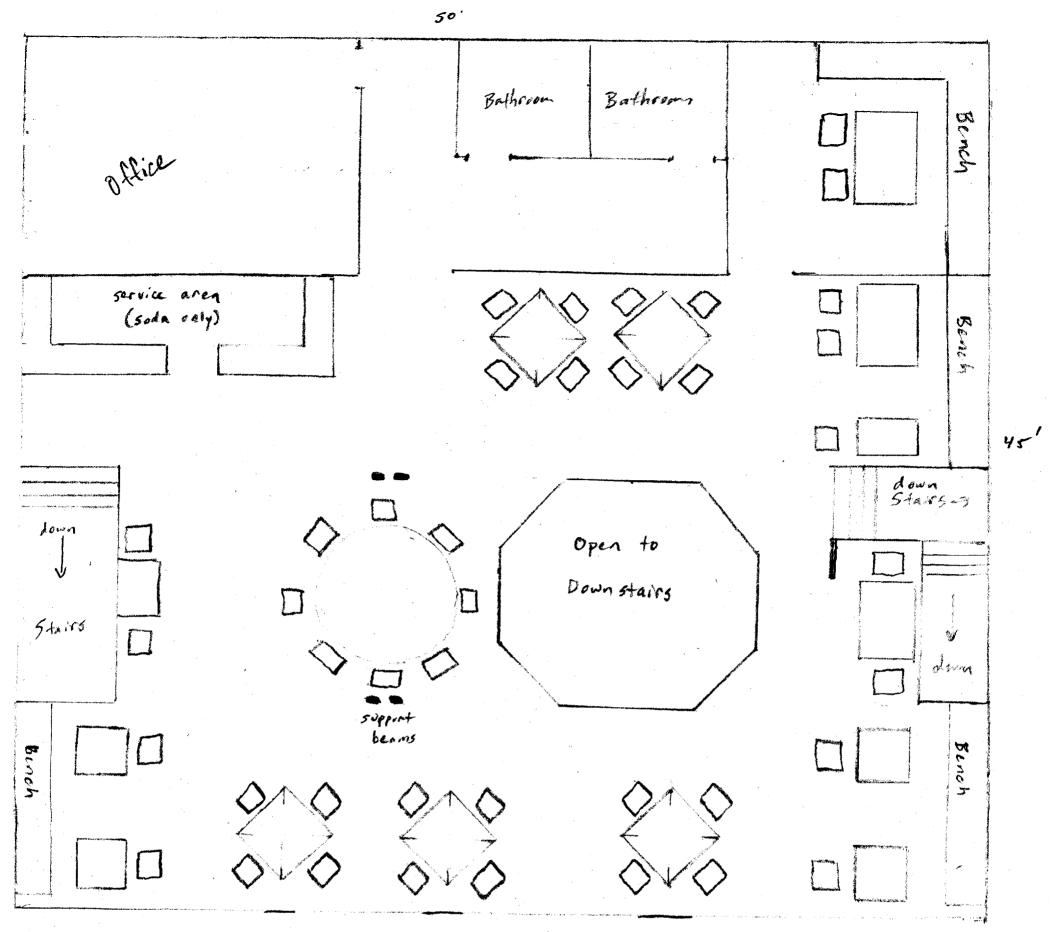
Staircase will go out to street (parang lot)

7" rise 11" run 42" Guard





10 Cotton St.
Downstairs



10 Cotton St.
Upstairs

BUILDING PERMIT INSPECTION PROCEDURES Please call 874-8703 or 874-8693 to schedule your inspections as agreed upon

Permits expire in 6 months, if the project is not started or ceases for 6 months.

The Owner or their designee is required to notify the inspections office for the following inspections and provide adequate notice. Notice must be called in 48-72 hours in advance in order to schedule an inspection:

By initializing at each inspection time, you inspection procedure and additional fees Work Order Release" will be incurred if below.	from a	"Stop Work Order" and "Stop	
	he sched	duled with your inspection team upon	
receipt of this permit. Jay Reynolds, Devel also be contacted at this time, before any si single family additions or alterations.	opment l	Review Coordinator at 874-8632 mu	ı ıst.
Footing/Building Location Inspec	ction <u>:</u>	Prior to pouring concrete	
Re-Bar Schedule Inspection:		Prior to pouring concrete	
M/H Foundation Inspection:		Prior to placing ANY backfill	•
Framing/Rough Plumbing/Electri	ical:	Prior to any insulating or drywalling	, ,
Final/Certificate of Occupancy:	use. No	o any occupancy of the structure or OTE: There is a \$75.00 fee per ion at this point.	
Certificate of Occupancy is not required for you if your project requires a Certificate of Cinspection	certain p Occupano	projects. Your inspector can advise acy. All projects DO require a final	
If any of the inspections do not occ phase, REGARDLESS OF THE NOTICE	cur, the j	project cannot go on to the next RCUMSTANCES.	
CERIFICATE OF OCCUPANICE	ES MUS	ST BE ISSUED AND PAID FOR,	
BEFORE THE SPACE MAY BE OCCUP	PIED		
		4/1/07	
signature of applicant/designee		Date ///02	•
ignature of Inspections Official		Date	
BL: 038-COIU_Building Permit #:	Ob-	-01109	